

**Democratic Services Section
Legal and Civic Services Department
Belfast City Council
City Hall
Belfast
BT1 5GS**



**Belfast
City Council**

4th September, 2025

STRATEGIC POLICY AND RESOURCES COMMITTEE - WORKSHOP

Dear Alderman/Councillor,

The above-named Committee (in the form of a workshop) will meet in the Harberton Room, Malone House - Belfast on Friday, 12th September, 2025 at 9.30 am, for the transaction of the business noted below.

You are requested to attend.

Yours faithfully,

John Walsh

Chief Executive

AGENDA:

1. **Routine Matters**

- (a) Apologies
- (b) Declarations of Interest

2. **Restricted Items**

- (a) Transformation Efficiency Workshop Briefing Document (Pages 1 - 2)

